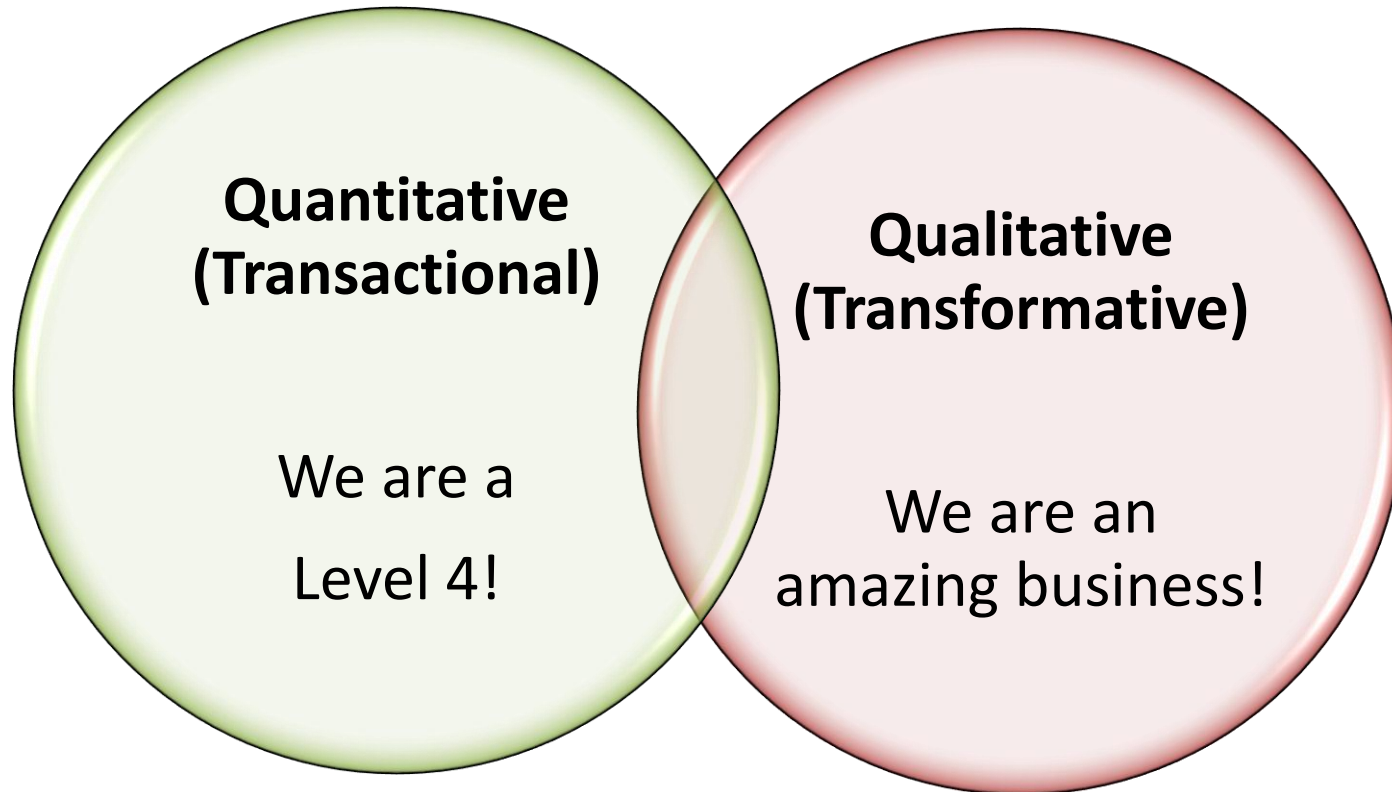


# Transformation Framework

Function	Human Capital Supply Chain	Product Supply Chain
Manage	Management Control	Preferential Procurement
Development	Skills Development	Supplier Development
Source	Socio-economic Development	Enterprise Development

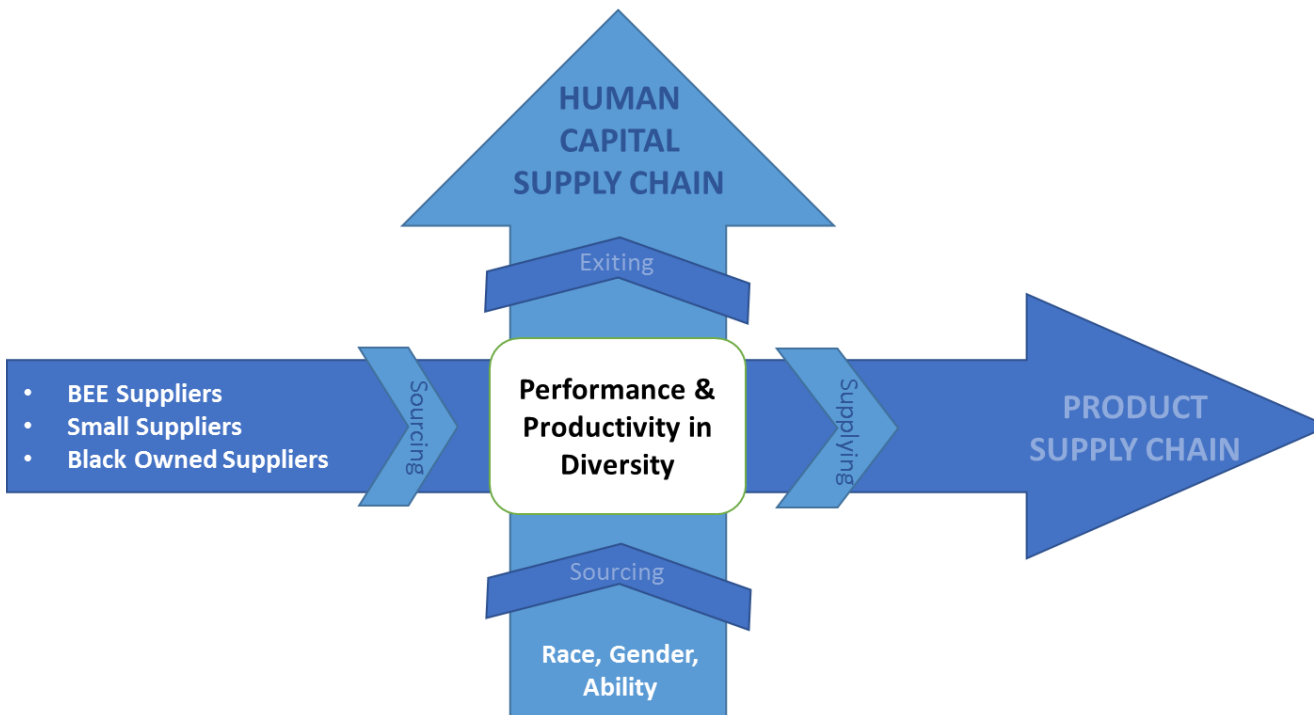
# What's the risk?



# Dual Supply Chain Management

Manage this ...

To get this ...



Grant Thornton Verification Services (Pty) Ltd  
Broad-Based Black Economic Empowerment  
Verification Certificate

**FAMOUS BRANDS LTD**  
Incorporating Famous Brands Management Company Pty Ltd  
Reg Number 2001/004345/07 Vat Number 4890211859  
And subsidiaries per Annexure A

has been evaluated in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act 53 of 2003, as amended by the Broad-Based Black Economic Empowerment Amendment Act, 2013 (Act No. 46 of 2013)

Address: 478 James Crescent, Midrand, 1685  
Reg. Number: 1969/004875/06  
Vat Number: 4890211859

**B-BBEE Status Awarded:** LEVEL 7  
**B-BBEE Procurement Level:** 50%

The score obtained above comprises the following elements:

Element	Score	Weighting
Ownership	0.00	27.00
Management Control	12.68	19.00
Skills Development	21.28	20.00
Enterprise & Supplier Development	32.35	40.00
Socio Economic Development	5.00	5.00
<b>Total</b>	<b>71.31</b>	<b>111.00</b>

Subminimum discount applied (already discounted above if applicable) YES  
Financial Period Measured 01 Mar 2017 - 28 Feb 2018  
Black Ownership 0.00%  
Black Women Ownership 0.00%  
Empowering Supplier YES  
Scorecard / Sector Tourism Sector (Revised Codes) - Generic  
Designated Group Supplier NO  
Designated Group Ownership 0.00%  
Modified Flow Through applied NO

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Initial Issue Date: 20 November 2018  
Revision Date: (if applicable) 27 November 2018  
Expiry Date: 19 November 2019  
Verification Number: GT10955-201118 R1  
Technical Signatory: Jenni Lawrence

This certificate is valid for 12 months from initial date of issue.

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# Product Supply Chain

